Attachment A to BHE 21-32: Trustee Training Implementation Guidelines and Framework (as Approved, October 20, 2020)

|                                                                            | Statutory Requirements                                                                                                                                                                                                                       | BHE Implementation Guidelines                                                                                                                                                                                                                                                                                                                                          |
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| Public Higher<br>Education Trustees-<br>M.G.L. c. 15A, <i>§45</i>          | Curriculum Said instruction & training shall include overview of:  Open meeting law Public records law Conflict of interest law State procurement laws State finance provisions under chapter 29 Fraud prevention Fiduciary responsibilities | Curriculum will also include a segment on governance and roles and responsibilities (e.g., role of President vs. role of Trustees)                                                                                                                                                                                                                                     |
|                                                                            | Timeline ■ All trustees must complete BHE training program once every 4 years ■ BHE shall establish a schedule*                                                                                                                              | <ul> <li>All sitting trustees (trustees appointed prior to October 20,2020) must complete training no later than November 1, 2021.</li> <li>Going forward, new trustees (trustees appointed after October 20, 2020) must receive training w/in 6 months of appointment.</li> <li>Commissioner will establish "exigent circumstances" process for exemptions</li> </ul> |
|                                                                            | Enforcement  ■ Trustee membership shall terminate if member fails to complete the program w/in timeframe established by BHE                                                                                                                  | DHE will track and certify trustee completion of training requirements every 4 years through the DHE online training platform.                                                                                                                                                                                                                                         |
| Private Higher<br>Education Trustees-<br>M.G.L. c. 69, §31B<br>(e) and (g) | Curriculum Said instruction and training shall include: Higher education financial metrics; Legal and fiduciary responsibilities; and Applicable standards for accreditation                                                                 | <ul> <li>IHEs to submit training agenda (curriculum) with annual certification</li> <li>Curriculum must include statutory minimum requirements.</li> </ul>                                                                                                                                                                                                             |
|                                                                            |                                                                                                                                                                                                                                              | Working with AGO on other minimum curriculum content recommendations on fiduciary duty.                                                                                                                                                                                                                                                                                |

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| Timeline All trustees must receive training at least once every 4 years | • | All sitting trustees must receive training within four years of the date of statute (November 14, 2019).  All sitting trustees in key leadership roles board chars, vice chairs and chairs of committees, including audit and finance committees—should receive training on shorter timeframe ( <i>i.e.</i> , within one year- November 1, 2021). |
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|                                                                         | • | All newly appointed trustees should receive training w/in 6 to 12 months of appointment.                                                                                                                                                                                                                                                          |
| Enforcement BHE shall establish rules                                   | • | DHE will create an annual certification process through a DHE online portal; IHEs will annually report progress in meeting trustee training requirements.                                                                                                                                                                                         |
|                                                                         | • | Completion of annual certification is a condition of renewing OSFA participation agreement; year 1 focus will be on data collection and analysis.                                                                                                                                                                                                 |

<sup>\*</sup>New Law requires the BHE to establish a training schedule for public higher education trustee compliance, (M.G.L. c. 15A, § 45), and authorizes and directs the BHE to establish rules necessary to implement the law, which includes private higher education trustee compliance (M.G.L. c. 69, § 31B(g)).